





LEHRSTUHL FÜR BETRIEBSWIRTSCHAFTSLEHRE PERSONAL+ORGANISATION PROF, DR, THOMAS ZWICK

Master-Seminar Winter Semester 2025/2026

Atypical Employees in the Labor Market

How to apply:

- Name of seminar: Aktuelle Fragen der Personal- und Organisationsökonomik
- Apply until July 25th, 2025
- The application process runs via https://flip.wiwi.uni-wuerzburg.de/. Please upload your current transcript of record and an overview of all exams you will be taking this semester.

Time Schedule:

- Wednesday, October 22nd, 2025: Kick-off meeting and topic assignment
- Friday, January 9th, 2026: hand in the preliminary version of your seminar paper
- Friday, January 23rd, 2026: hand in the final version of the seminar paper

Block Seminar

during the week of January 12th to January 16th, 2026 (exact time and room to be announced)

The number of participants is limited to 12 **students**.

The grade of the seminar comprises a mark for the seminar paper and a mark for the block seminar (presentation of your paper, presented comments to another paper, and discussion)

The seminar will be held in English.

List of Topics

1 Changes in integration of marginal groups in the German labor market

Bundesagentur für Arbeit (2023): Die Arbeitsmarktsituation von Frauen und Männern 2022, Nuremberg

Some employers and sectors in Germany have a much lower share of marginal employees such as disabled, females, older employees, and non-Germans than others. Diversity increases but some employers remain remarkably homogeneous. What may be the mechanisms behind the descriptive differences?

2 How can disabled employees be integrated in the workplace?

Beatty, J., Baldridge, D., Boehm, S. and Kulkami, M. (2018): On the treatment of persons with disabilities in organizations: A review and research agenda, *Human Resource Management*, 58: 119–137.

What are the drivers of the treatment of disabled employees in the workplace? How can the integration of employees with disabilities be measured and what are alternatives?

3 Labor market participation of disabled employees – human right vs economic realities?

Ilo, OECD (2018): Labour market inclusion of people with disabilities, conference paper, Buenos Aires.

Should disabled people enforce their human right to work in the regular labour market or should they settle with a job in workshops for disabled people instead? What public measures are effective in obtaining an integrative labour market for disable people?

4 What drives old individuals to work after retirement?

Lorenz, S. and Zwick, T. (2021): Money also is sunny in a retiree's world, Journal for Labour Market Research, 55(21).

Is labor market participation after retirement driven by financial necessity or selfactualization? How can the attractiveness of work after retirement be increased?

5 Token position and stigma

Lambert et al. (2025): Token effect beliefs, stigma consciousness and the organizational attractiveness of homogeneous firms among women employees, Equality, Diversity and Inclusion: An International Journal 44 (9), 72-88.

The status of tokens may have sweeping positive but also negative effects on their work experience. Some people may try to avoid being stigmatized in a job.

6 Are there negative consequences of more diversity for majority employees?

Hirsch, B., Jahn, E. and Zwick, T. (2020): Birds, birds, birds: co-worker similarity, workplace diversity and job switches, British Journal of Industrial Relations 58(3), 690-718.

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